

ANDREW PELLER

— LIMITED —

MANAGEMENT'S DISCUSSION & ANALYSIS For the three months and year ended March 31, 2019

The following management's discussion and analysis ("MD&A") provides a review of corporate developments, results of operations, and financial position for the three months and year ended March 31, 2019 in comparison with those for the three months and year ended March 31, 2018 for Andrew Peller Limited (the "Company" or "APL"). This discussion is prepared as of June 12, 2019 and should be read in conjunction with the audited annual consolidated financial statements and accompanying notes contained therein for the periods ended March 31, 2019 and 2018. Additional information relating to the Company, including the audited annual consolidated financial statements, MD&A and Annual Information Form for the years ended March 31, 2019 and March 31, 2018, is available on www.sedar.com. The financial years ending March 31, 2018, March 31, 2019 and March 31, 2020 are referred to as "fiscal 2018", "fiscal 2019" and "fiscal 2020" respectively. All dollar amounts are expressed in Canadian dollars unless otherwise indicated.

FORWARD-LOOKING INFORMATION

Certain statements in this MD&A may contain "forward-looking statements" within the meaning of applicable securities laws including the "safe harbour provisions" of the Securities Act (Ontario) with respect to APL and its subsidiaries. Such statements include, but are not limited to, statements about the growth of the business in light of the Company's acquisitions; its launch of new premium wines and craft beverage alcohol products; sales trends in foreign markets; its supply of domestically grown grapes; and current economic conditions. These statements are subject to certain risks, assumptions, and uncertainties that could cause actual results to differ materially from those included in the forward-looking statements. The words "believe", "plan", "intend", "estimate", "expect", or "anticipate", and similar expressions, as well as future or conditional verbs such as "will", "should", "would", "could", and similar verbs often identify forward-looking statements. We have based these forward-looking statements on our current views with respect to future events and financial performance. With respect to forward-looking statements contained in this MD&A, the Company has made assumptions and applied certain factors regarding, among other things: future grape, glass bottle, and wine and spirit prices; its ability to obtain grapes, imported wine, glass, and other raw materials; fluctuations in foreign currency exchange rates; its ability to market products successfully to its anticipated customers; the trade balance within the domestic Canadian and international wine markets; market trends; reliance on key personnel; protection of its intellectual property rights; the economic environment; the regulatory requirements regarding producing, marketing, advertising, and labelling of its products; the regulation of liquor distribution and retailing in Ontario; the application of federal and provincial environmental laws; and the impact of increasing competition.

These forward-looking statements are also subject to the risks and uncertainties discussed in the "Risks and Uncertainties" section and elsewhere in this MD&A and other risks detailed from time to time in the publicly filed disclosure documents of the Company which are available at www.sedar.com. Forward-looking statements are not guarantees of future performance and involve risks, uncertainties, and assumptions which could cause actual results to differ materially from the conclusions, forecasts, or projections anticipated in these forward-looking statements. Because of these risks, uncertainties, and assumptions, you should not place undue reliance on these forward-looking statements. The Company's forward-looking statements are made only as of the date of this MD&A, and except as required by applicable law, Andrew Peller Limited undertakes no obligation to update or revise these forward-looking statements to reflect new information, future events, or circumstances.

Overview

The Company is a leading producer and marketer of quality wines in Canada. With wineries in British Columbia, Ontario, and Nova Scotia, the Company markets wines produced from grapes grown in Ontario's Niagara Peninsula, British Columbia's Okanagan and Similkameen Valleys, and from vineyards around the world. The Company's award-winning premium and ultra-premium Vintners' Quality Alliance ("VQA") brands include *Peller Estates*, *Trius*, *Thirty Bench*, *Wayne Gretzky*, *Sandhill*, *Red Rooster*, *Black Hills Estate*, *Tinhorn Creek*, *Gray Monk Estates*, *Raven Conspiracy* and *Conviction*. Complementing these premium brands are a number of popularly priced varietal brands including *Peller Family Vineyards* (formerly, *Peller Estates French Cross* in Eastern Canada and *Peller Estates*

Proprietors Reserve in Western Canada), *Copper Moon*, *Black Cellar* and *XOXO*. *Hochtaler*, *Domaine D'Or*, *Schloss Laderheim*, *Royal*, and *Sommet* are the Company's key value priced brands. The Company imports wines from major wine regions around the world to blend with domestic wine to craft these quality and value priced brands. The Company also produces craft beverage alcohol products, including *No Boats on Sunday* ciders, *Wayne Gretzky No. 99 Red Cask*, *No. 99 Ice Cask* and *99 Proof* Canadian Whiskies and *No. 99 Canadian Whisky Cream* products. The Company has also recently entered the craft beer market with the launch of its *No. 99 Rye Lager*. With a focus on serving the needs of all wine consumers, the Company produces and markets premium personal winemaking products through its wholly-owned subsidiary, Global Vintners Inc. ("GVI"), the recognized leader in personal winemaking products. GVI distributes products through over 170 Winexpert authorized retailers and more than 500 independent retailers across Canada, with additional distributors in the United States, the United Kingdom, New Zealand, Australia, and China. GVI's award-winning premium and ultra-premium winemaking brands include *Selection*, *Vintners Reserve*, *Island Mist*, *KenRidge*, *Cheeky Monkey*, *Traditional Vintage*, and *Cellar Craft*. The Company owns and operates 101 well-positioned independent retail locations in Ontario under The Wine Shop, Wine Country Vintners, and Wine Country Merchants store names. The Company also operates Andrew Peller Import Agency and The Small Winemaker's Collection Inc., importers and marketing agents for premium wines from around the world.

The Company's vision is to *Pour Extraordinary into Everyday Life*. The Company believes it achieves this objective by delivering to its customers and consumers the highest quality wines, spirits, refreshments, and experiences at the best possible value. To meet this goal, the Company invests in improvements in the quality of grapes, wines, and spirits raw materials, its winemaking and distillation capabilities, sales and marketing initiatives, tourism and hospitality experiences, and its quality management programs.

The Company is focused on initiatives to reduce costs and enhance its production efficiencies through a continual review of its operations and cost structure with a view to enhancing profitability. The Company continues to expand and strengthen its distribution through provincial liquor boards, Ontario independent retail locations and grocery outlets under The Wine Shop, Wine Country Vintners, and Wine Country Merchants store names, estate wineries, restaurants, and other licensed establishments. This distribution network is supported by enhanced sales, marketing, and promotional programs. From time to time the Company also evaluates the potential for acquisitions and partnerships, both in Canada and internationally, to further complement its product portfolio and market presence.

Recent Events

On June 12, 2019, the Company's Board of Directors approved a 4.8% increase in common share dividends. The annual dividend on Class A Shares was increased to \$0.215 per share from \$0.205 per share and the dividend on Class B Shares was increased to \$0.187 per share from \$0.178 per share. The Company has consistently paid common share dividends since 1979 and has increased dividends every year for the past seven years. APL currently designates all dividends paid as "eligible dividends" for purposes of the *Income Tax Act* (Canada) unless indicated otherwise.

On April 26, 2019, the Company's Wayne Gretzky Estates introduced its expansion into the craft beer market with its new *No. 99 Rye Lager*. *No. 99 Rye Lager* has only four natural ingredients and is brewed locally in Ontario with Canadian Winter rye grain. The craft beer is available for sale across Ontario in LCBO stores, Wayne Gretzky Estates as well as select Ontario restaurants, and will be more broadly available across Ontario this fall.

On April 11, 2019, the Company announced the launch of the new *Peller Family Vineyards* brand supported by a comprehensive media campaign including television, digital, social, public relations and in-store programs, positioning *Peller Family Vineyards* as a signature for quality, approachable wine.

The Government of Ontario has announced its intention to modernize the rules for selling beverage alcohol in Ontario by expanding retail distribution in the province. This could represent a significant change to the retail landscape in Ontario with the goal of providing more convenience and choice to consumers. While there has not been a proposal by the Government of Ontario regarding implementation, the Company is working closely with its industry partners to mitigate the risks that this transition may have on its financial results.

On September 30, 2018, Canada, the United States of America and Mexico reached an agreement in principle to a revised trade agreement to replace the North American Free Trade Agreement implemented in 1994. The new trade agreement maintains the tariff-free market access from the original agreement and includes updates to address modern-day trade challenges and opportunities. The Company does not expect a material change to the financial results or current operations as a result of the new trade agreement.

Results of Operations

For the years ended March 31, (in \$000, except per share amounts)	2019	2018	2017
Sales	\$ 381,796	\$ 363,897	\$ 342,606
Gross margin	159,008	150,325	131,155
Gross margin (% of sales)	41.6%	41.3%	38.3%
Selling and administrative expenses	106,133	97,465	86,018
EBITA	52,875	52,860	45,137
Adjusted EBITA	58,287	57,225	46,246
Interest	6,872	5,345	3,078
Net unrealized (gain) loss on derivative financial instruments	1,679	(1,400)	(2,232)
Other (income) expenses	1,063	(3,842)	120
Adjusted earnings	29,408	29,303	25,608
Net earnings	21,958	30,117	26,350
Earnings per share – basic and diluted - Class A	\$0.51	\$0.71	\$0.64
Earnings per share – basic and diluted - Class B	\$0.44	\$0.62	\$0.55
Adjusted earnings per share – basic and diluted – Class A	\$0.68	\$0.69	\$0.62
Adjusted earnings per share – basic and diluted – Class B	\$0.59	\$0.60	\$0.54
Dividend per share – Class A (annual)	\$0.205	\$0.180	\$0.163
Dividend per share – Class B (annual)	\$0.178	\$0.156	\$0.142

Sales for the year ended March 31, 2019 were \$381.8 million, up 4.9% from \$363.9 million in the prior year. The increase in sales is due primarily to the acquisition of three estate wineries in October 2017 as well as the introduction of new products and solid performance across the majority of the Company's well established trade channels. Sales during the second half of fiscal 2019 were impacted by increased competition from new low-priced imported wines and market softness primarily in Western Canada. Despite these factors, the Company's share of the English Canada wine market remained strong and stable at approximately 10.2%, which is comparable to fiscal 2018.

The Company defines gross margin as gross profit excluding amortization. Gross margin as a percentage of sales improved to 41.6% for the year ended March 31, 2019 compared to 41.3% in the prior year. Gross margin in fiscal 2019 benefited from the rationalization of lower performing products, an increased focus on higher margin products, and the positive impact of the Company's cost control initiatives, partially offset by the softer markets in Western Canada and increased competition from new low-priced imported wines. Management is continually focused on efforts to enhance production efficiency and productivity and believes gross margin will continue to strengthen over the long term.

On the acquisition of the three wineries purchased in October 2017, the Company recorded an increase of \$10.4 million to inventory to represent the fair value of the goods acquired. This increase is being expensed over time to the consolidated statement of earnings as finished goods are sold, thus reducing gross margin. During fiscal 2019 the Company's gross margin was reduced by \$5.5 million due to this adjustment compared to \$3.0 million in fiscal 2018.

Selling and administrative expenses increased in fiscal 2019 compared to the prior year due to additional expenditures related to compensation to build out the Company's marketing team, extensive consumer research, large innovation projects and the creation of marketing campaigns for the launch of *Peller Family Vineyards* and *No. 99 Rye Lager* in

the first quarter of fiscal 2020. Selling and administrative expenses also increased by approximately \$1.2 million in fiscal 2019 due to the increase in minimum wage in Ontario.

Other income in fiscal 2018 includes a one-time gain of approximately \$4.2 million related to one of the acquisitions completed in October 2017.

Earnings before interest, amortization, net unrealized gains and losses on derivative financial instruments, other (income) expenses, and income taxes (“EBITA”) were \$52.9 million for the year ended March 31, 2019 which is consistent with the prior year. EBITA in fiscal 2019 was impacted by the increase in selling and administrative expenses and the larger reduction in margin due to the inventory fair value adjustment charged to cost of sales, partially offset by the increase in sales and improved gross margin. Adjusted EBITA, which excludes from EBITA one-time acquisition related charges, was \$58.3 million for the year ended March 31, 2019 compared to \$57.2 million in the prior year.

Interest expense increased in fiscal 2019 compared to the prior year due primarily to long-term debt incurred to complete the three acquisitions in October 2017. Amortization expense has also increased due to the addition of the three acquired wineries and operational improvements at the Company’s production facilities.

The Company recorded a net unrealized non-cash loss in fiscal 2019 of \$1.7 million related to mark-to-market adjustments on interest rate swaps and foreign exchange contracts compared to a gain of \$1.4 million in fiscal 2018. The Company has elected not to apply hedge accounting and accordingly the change in fair value of these financial instruments is reflected in the Company’s consolidated statement of earnings each reporting period. These instruments are considered to be effective economic hedges and have enabled management to mitigate the short-term volatility of changing foreign exchange and interest rates.

Adjusted earnings, defined as net earnings not including net unrealized gains and losses on derivative financial instruments, other (income) expenses, non-recurring, non-operating (gains) and losses, and the related income tax effect were \$29.4 million for the year ended March 31, 2019 compared to \$29.3 million in the prior year. Net earnings for fiscal 2019 were \$22.0 million or \$0.51 per Class A Share compared to \$30.1 million or \$0.71 per Class A Share in the prior year. Net earnings in the third quarter of fiscal 2018 included a one-time gain of approximately \$4.2 million related to one of the acquisitions completed in October 2017.

The Company believes that sales will grow over the long term due to strong positioning of key brands, the continued launch of new and innovative products, and growth in the Canadian beverage alcohol market.

Quarterly Performance

The following table outlines key quarterly highlights.

(in \$000, except per share amounts)	Q4 19	Q3 19	Q2 19	Q1 19	Q4 18	Q3 18	Q2 18	Q1 18
Sales	79,780	103,152	103,323	95,541	79,817	103,583	91,857	\$88,640
Gross margin	31,310	42,133	44,284	41,281	32,811	43,217	38,693	35,604
Gross margin (% of sales)	39.2%	40.8%	42.9%	43.2%	41.1%	41.7%	42.1%	40.2%
EBITA	6,554	14,353	16,160	15,808	4,279	17,833	16,290	14,458
Interest	1,055	1,920	1,943	1,954	1,749	1,656	1,157	783
Adjusted EBITA	6,548	15,599	18,198	17,942	5,740	20,175	16,852	14,458
Net unrealized loss (gain) on financial instruments	1,168	1,478	(749)	(218)	(833)	(216)	(285)	(66)
Other expenses (income)	669	27	92	275	35	(4,092)	70	145
Adjusted earnings (loss)	1,477	7,761	10,446	9,724	(904)	12,402	9,556	8,249
Net earnings (loss)	84	5,432	8,894	7,548	(1,691)	14,391	9,226	8,191
E.P.S. – Class A basic & diluted	\$0.00	\$0.13	\$0.21	\$0.18	\$(0.04)	\$0.33	\$0.22	\$0.20
E.P.S. – Class B basic & diluted	\$0.00	\$0.11	\$0.18	\$0.15	\$(0.03)	\$0.29	\$0.19	\$0.17
Adjusted E.P.S – Class A basic & diluted	\$0.03	\$0.18	\$0.24	\$0.23	\$(0.02)	\$0.29	\$0.23	\$0.20
Adjusted E.P.S – Class B basic & diluted	\$0.03	\$0.16	\$0.21	\$0.20	\$(0.02)	\$0.25	\$0.20	\$0.17

The third quarter of the Company's fiscal year is historically the largest due to increased consumer purchasing of the Company's products during the holiday season.

Sales in the fourth quarter of fiscal 2019 were comparable to the fourth quarter of fiscal 2018, however, sales were impacted by increased competition from new low-priced imported wines and market softness primarily in Western Canada.

Gross margin for the three months ended March 31, 2019 was 39.2% of sales compared to 41.1% in the fourth quarter of fiscal 2018. The decrease in gross margin in the fourth quarter of fiscal 2019 is primarily attributable to certain short-term cost increases of bulk wine due to poor crops in international markets and the short-term competitive price discounts as discussed above. These factors have been partially offset by the Company's increased focus on higher margin products and the positive impact of the Company's cost control initiatives.

Selling and administrative expenses reduced significantly in the fourth quarter of fiscal 2019 compared to the prior year's fourth quarter due primarily to the Company's ongoing focus on reducing costs and the realization of synergies on acquisitions. Investments made during fiscal 2019 in sales and marketing are expected to result in increased sales, thus reducing selling and administrative expenses as a percentage of revenues compared to fiscal 2019.

EBITA was \$6.6 million for the three months ended March 31, 2019 compared to \$4.3 million in the same quarter in fiscal 2018. The increase is due primarily to the reduction in selling and administrative expenses in the fourth quarter of fiscal 2019, partially offset by the reduced gross margin. The Company recorded a net unrealized non-cash loss of \$1.2 million in the fourth quarter of fiscal 2019 related to mark-to-market adjustments on interest rate swaps and foreign exchange contracts compared to a gain of \$0.8 million in the fourth quarter of fiscal 2018.

The Company generated Adjusted earnings for the three months ended March 31, 2019 not including one-time acquisition related charges, of \$1.5 million compared to an Adjusted loss of \$0.9 million in the same prior year period. Net earnings were \$0.1 million or \$0.00 per Class A share for the three months ended March 31, 2019 compared to a net loss of \$1.7 million or a loss of \$0.04 per Class A Share in the fourth quarter of fiscal 2018.

Liquidity and Capital Resources

As at (in \$000)	March 31, 2019	March 31, 2018	March 31, 2017
Current assets	\$ 196,700	\$ 198,014	\$ 160,567
Property, plant, and equipment	199,749	188,191	118,838
Intangibles	16,932	17,733	10,600
Goodwill	53,638	53,638	37,473
Derivative financial instruments	-	204	-
Total assets	\$ 467,019	\$ 457,780	\$ 327,478
Current liabilities	\$ 99,395	\$ 93,597	\$ 81,742
Long-term debt	106,879	116,257	46,678
Long-term derivative financial instruments	1,008	-	642
Post-employment benefit obligations	4,657	5,140	5,279
Deferred income tax	20,329	22,540	15,820
Shareholders' equity	234,751	220,246	177,317
Total liabilities and shareholders' equity	\$ 467,019	\$ 457,780	\$ 327,478

The change in current assets as at March 31, 2019 compared to March 31, 2018 reflects a decrease in accounts receivable due to the timing of cash receipts from provincial liquor boards. Inventory is consistent with prior year as the decrease due to the fair value adjustment for acquired inventory sold in fiscal 2019 has been offset by an increase in finished goods inventory. Inventory is dependent on the increase of domestically grown grapes that are used in the sale of premium and ultra-premium wines that are held for a longer period than imported wine. These grapes are typically aged for one to three years before they are sold. The cost of producing wine from domestically grown grapes is also significantly higher than wine purchased on international markets.

Accounts receivable are predominantly with provincial liquor boards and, to a lesser extent, licensed establishments and independent retailers of consumer made wine products. The Company had \$14.9 million of accounts receivable with provincial liquor boards at March 31, 2019, all of which is expected to be collectible. The balance represents amounts due from licensees, export customers, and independent retailers of consumer made wine products. The amount of accounts receivable that was 30 days past due was \$1.6 million at March 31, 2019. Against these amounts an allowance for doubtful accounts of \$0.1 million has been provided which the Company has determined based on assumptions about risk of default and expected loss rates.

Property, plant, and equipment increased at March 31, 2019 compared to the prior year due to operational investments at the Company's production facilities.

The change in current liabilities as at March 31, 2019 compared to March 31, 2018 is due to an increase in accounts payable and accrued liabilities offset by lower bank indebtedness.

Overall bank debt decreased to \$154.8 million at March 31, 2019 compared to \$171.7 million at March 31, 2018. The decrease is due to cash flows from operations in fiscal 2019, the positive impact of working capital management, and regularly scheduled debt repayments. With the decrease in debt, the Company's debt to equity ratio improved to 0.66:1 at March 31, 2019 compared to 0.78:1 at March 31, 2018. At March 31, 2019, the Company had unutilized debt capacity in the amount of \$51.8 million on its operating facility and \$102.8 million on its investment facility.

The following table outlines the Company's contractual obligations as at March 31, 2019:

(in \$000)	< 1 year	2 - 3 years	4 - 5 Years	> 5 years	Total
Long-term debt	\$ 9,741	\$ 24,194	\$ 83,503	-	\$ 117,438
Leases and royalties	5,360	9,209	6,844	15,659	37,072
Pension obligations	331	438	181	89	1,039
Grape and bulk wine purchase contracts	69,362	72,305	62,951	130,992	335,610
Packaging purchase contracts	31,299	7,411	-	-	38,710
	116,093	113,557	153,479	146,740	529,869
Interest rate swap	2,519	4,339	904	-	7,762
Foreign exchange forwards	14,102	-	-	-	14,102
Total contractual obligations	132,714	117,896	154,383	146,740	551,733

The Company's obligations under its interest rate swaps and foreign exchange forward contracts are stated above on a gross basis rather than net of the corresponding contractual benefits.

Management expects to generate sufficient cash flow from operations to meet its debt servicing, principal payment, and working capital requirements over both the short and long-term through increased profitability and strong management of working capital and capital expenditures. The Company regularly reviews all of its assets to ensure appropriate returns on investment are being achieved and that they fit with the Company's long-term strategic objectives.

For the year ended March 31, 2019, the Company generated cash from operating activities, after changes in non-cash working capital items, of \$49.0 million compared to \$21.7 million in the prior year. Investing activities of \$23.4 million in the fiscal 2019 relate to capital expenditures to improve operations. In fiscal 2018, the Company invested \$77.4 million in the acquisition of three wineries.

Financing activities for the year ended March 31, 2019 of \$25.7 million included scheduled repayments of long-term debt, dividend payments and a decrease in bank indebtedness. Financing activities in fiscal 2018 reflect the acquisition of three wineries in October 2017.

Working capital as at March 31, 2019 was \$97.3 million compared to \$104.4 million at March 31, 2018, reflecting the decrease in accounts receivable and increase in current liabilities. Shareholders' equity as at March 31, 2019 was \$234.8 million or \$5.31 per common share compared to \$220.2 million or \$4.99 per common share as at March 31, 2018. The increase in shareholders' equity was due to the increase in net earnings through fiscal 2019, partially offset by the payment of dividends.

Common Shares Outstanding

The Company is authorized to issue an unlimited number of Class A and Class B Shares. Class A Shares are non-voting and are entitled to a dividend in an amount equal to 115% of any dividend paid or declared on Class B Shares. Class B Shares are voting and convertible into Class A Shares on a one-for-one basis.

Shares outstanding	March 31, 2019	March 31, 2018	March 31, 2017
Class A Shares	35,988,148	35,471,185	33,581,487
Class B Shares	8,198,994	8,702,095	9,012,123
Total	44,187,142	44,173,280	42,593,610

During fiscal 2019, approximately 0.5 million Class B Shares were converted into Class A Shares on a one-for-one basis.

Strategic Outlook and Direction

Andrew Peller Limited is committed to a strategy of growth that focuses on the expansion of its core business as a producer and marketer of quality wines and wine related products through concentrating on and developing leading brands that meet the needs of consumers and customers. Over the long term the Company believes higher-priced

premium wine and spirits sales will continue to grow in Canada, generating higher margins and increased profitability compared to its lower-priced products. The Company has also entered the spirits and craft beer categories, through its strategic alliance with Wayne Gretzky, and has introduced sangrias and ciders through its own brand labels.

The market for wine in Canada continues to grow long term due to a movement toward the consumption of wine by young consumers who have adopted wine as their beverage of choice, an aging population that favours the more sophisticated experience that wine offers, and the reported health benefits of moderate wine consumption. The Company has focused its product development and sales and marketing initiatives by capitalizing on the trend of increased wine consumption and expects to see continued sales growth. The Company will continue to closely monitor its costs and will react quickly to changes to risks and opportunities in the marketplace.

The Company will expand product offerings outside the traditional table wine segment into other alcoholic beverages where it is able to leverage its detailed knowledge of growth opportunities in the Canadian market. The Company will also make packaging design changes that are more appealing to its target markets and are consistent with its initiative to be more environmentally friendly. Increased focus will be made on coordination between the Company's business-to-consumer trade channels to provide customers with a more intimate awareness of its broad product portfolio. New product launches and key brands through all of the Company's distribution channels will continue to receive increased marketing and sales support.

The Company expects to continue to invest in capital expenditures over the next five years to increase capacity, support its ongoing commitment to producing the highest-quality wines and spirits, and improve productivity.

From time to time the Company evaluates investment opportunities, including acquisitions, which support its strategic direction.

Risks and Uncertainties

The Company's sales of wine and spirits are affected by general economic conditions such as changes in discretionary consumer spending and consumer confidence, future economic conditions, changes to Inter-Provincial trade laws, tax laws, and the prices of its products. A steep and sustained decline in economic growth may cause a lower demand for the Company's products. Such general economic conditions could impact the Company's sales through the Company's estate wineries, distillery and restaurants, direct sales through licensed establishments, and export sales through duty free shops. The Company believes that these effects would likely be temporary and would not have a significant impact on financial performance.

The Canadian wine market continues to be the target of low-priced imported wines from regions and countries that subsidize wine production and grape growing as well as providing sizeable export incentives on subsidies. Many of these countries and regions prohibit or restrict the sale of imported wine in their own domestic markets. The Company, along with other members of the Canadian wine industry, are working with the Canadian government to improve support for the domestic industry.

The Company operates in a highly competitive industry and the dollar amount and unit volume of sales could be negatively impacted by its inability to maintain or increase prices, changes in geographic or product mix, a general decline in beverage alcohol consumption, or the decision of retailers or consumers to purchase competitive products instead of the Company's products. Retailer and consumer purchasing decisions are influenced by, among other things, the perceived absolute or relative overall value of the Company's products including their quality or pricing compared to competitive products. Unit volume and dollar sales could also be affected by purchasing, financing, operational, advertising, or promotional decisions made by provincial agencies and retailers which could affect supply of or consumer demand for the Company's products. APL could also experience higher than expected selling and administrative expenses if it finds it necessary to increase the number of its personnel, advertising, or promotional expenditures to maintain its competitive position.

APL expects to increase sales in Canada principally through the sale of VQA wines, and as a result, is dependent on the quality and supply of domestically grown premium quality grapes. If any of the Company's vineyards or the vineyards of our grape suppliers experience certain weather variations, natural disasters, pestilence, other severe environmental problems, or other occurrences, APL may not be able to secure a sufficient supply of grapes, a situation

which could result in a decrease in production of certain products from those regions and/or result in an increase in costs. The inability to secure premium quality grapes could impair the ability of the Company to supply certain wines to its customers. APL has developed programs to ensure it has access to a consistent supply of premium quality grapes and wine. The price of grapes is determined through negotiations with the Ontario Grape Growers Marketing Board in Ontario and with independent growers in British Columbia.

Foreign exchange risk exists on the purchases of bulk wine and concentrate that are primarily made in United States dollars, Euros, and Australian dollars. Fluctuating foreign currencies may have a positive or negative impact on gross margins, however, the Company believes the impact on gross margin will be largely offset by its continued ability to leverage scale and successful cost control initiatives to reduce other cost of goods sold. The Company's strategy is to hedge approximately 50% - 80% of its foreign exchange requirements throughout the fiscal year and to regularly review its on-going requirements. The Company does not enter into foreign exchange contracts for trading or speculative purposes and contracts are reviewed periodically. As at March 31, 2019, the Company had locked in \$5.0 million in U.S. dollar contracts at rates ranging between \$1.31 and \$1.32 Canadian and \$8.0 million in Australian dollar contracts at rates ranging between \$0.95 and \$0.97 Canadian. These contracts expire at various dates through November 2019. Based on the Company's forecasts for foreign currency purchases and the amount of foreign exchange forward contracts outstanding at March 31, 2019, each one percent change in the U.S. dollar would impact the Company's net earnings by an estimated \$0.2 million. Each one percent change in the Euro and the Australian dollar exchange rates would not result in a material impact on the Company's net earnings.

The Company purchases glass, bag in box, tetra paks, and other components used in the bottling and packaging of wine and spirits. The largest component in the packaging of wine and spirits is glass, of which there are few domestic or international suppliers. There is currently only one commercial supplier of glass in Canada that is able to supply glass to APL's specifications. Any interruption in supply could have an adverse impact on the Company's ability to supply its markets. APL has taken steps to reduce its dependence on domestic suppliers through the development of relationships with several international producers of glass and through carrying increased inventory of selected bottles.

The Company operates in a highly regulated industry with requirements regarding the production, distribution, marketing, advertising, and labelling of wine and spirits. These regulatory requirements may inhibit or restrict the Company's ability to maintain or increase strong consumer support for and recognition of its brands and may adversely affect APL's business strategies and results of operations. Privatization of liquor distribution and retailing has been implemented in varying degrees across the country. The recent regulatory changes relating to privatization in Ontario and sales through grocery outlets remains a risk to the Company through its impact on the Company's retail operations.

The wine industry and the domestic and international markets in which the Company operates are consolidating. This has resulted in fewer, but larger, competitors who have increased their resources and scale. The increased competition from these larger market participants may affect the Company's pricing strategies and create margin pressures resulting in potentially lower revenues. Competition also exerts pressure on existing customer relationships which may affect APL's ability to retain existing customers and increase the number of new customers. The Company has worked to improve production efficiencies, selectively increase pricing to increase gross margin, and implement a higher level of promotion and advertising activity to remain competitive. APL and other wine industry participants also generally compete with other alcoholic beverages like beer and spirits for consumer acceptance, loyalty, and shelf space. The legalization of recreational cannabis may also have an impact on consumption of wine and other beverage alcohol products. No assurance can be given that consumer demand for wine and premium wine products will continue at current levels in the future.

Federal and provincial governments impose excise, other taxes, and mark-ups on beverage alcohol products which have been subject to change. Significant increases in excise and other taxes on beverage alcohol products could materially and adversely affect the Company's financial condition or results of operations. Federal and provincial governmental agencies extensively regulate the beverage alcohol products industry concerning such matters as licensing, trade practices, permitted and required labelling, advertising, and relations with consumers and retailers. Certain federal and provincial regulations also require warning labels and signage. New or revised regulations, increased licensing fees, requirements, taxes, or mark-ups could also have a material adverse effect on the Company's financial condition or results of operations.

The Company's future operating results also depend on the ability of its officers and other key employees to continue to implement and improve its operating and financial systems and manage the Company's significant relationships with its suppliers and customers. The Company is also dependent upon the performance of its key senior management personnel. The Company's success is linked to its ability to identify, hire, train, motivate, promote, and retain highly qualified management. Competition for such employees is intense and there can be no assurances that the Company will be able to retain current key employees or attract new key employees.

The Company has certain defined benefit pension plans. The expense and cash contributions related to these plans depend on the discount rate used to measure the liability to pay future benefits and the market performance of the plan assets set aside to pay these benefits. The Company's Pension Committee reviews the performance of plan assets on a regular basis and has a policy to hold diversified investments. Nevertheless, a decline in long-term interest rates or in asset values could increase the Company's costs related to funding the deficit in these plans.

The competitive nature of the wine industry internationally has resulted in the discounting of retail prices of wine in key markets such as the United States and the United Kingdom. Although significant price discounting may occur in Canada beyond current levels, the Company believes that its product quality, advertising, and promotional support along with its competitive pricing strategies will effectively mitigate the impact of this to the Company.

The Company considers its trademarks, particularly certain brand names and product packaging, advertising and promotion design, and artwork to be of significant importance to its business and ascribes a significant value to these intangible assets. APL relies on trademark laws and other arrangements to protect its proprietary rights. There can be no assurance that the steps taken by APL to protect its intellectual property rights will preclude competitors from developing confusingly similar brand names or promotional materials. The Company believes that its proprietary rights do not infringe upon the proprietary rights of third parties, but there can be no assurance in this regard.

As an owner and lessee of property the Company is subject to various federal and provincial laws relating to environmental matters. Such laws provide that the Company could be held liable for the cost of removal and remediation of hazardous substances on its properties. The failure to remedy any situation that might arise could lead to claims against the Company. A perceived failure to maintain high ethical, social, and environmental standards could have an adverse effect on the Company's reputation.

The success of the Company's brands depends upon the positive image that consumers have of those brands. Contamination of APL's products, whether arising accidentally or through deliberate third-party action, or other events that harm the integrity or consumer support for those brands could adversely affect their sales. Contaminants in raw materials purchased from third parties and used in the production of the Company's products or defects in the fermentation process could lead to low product quality as well as illness among, or injury to, consumers of the products and may result in reduced sales of the affected brand or all of the Company's brands.

Non-IFRS Measures

The Company utilizes EBITA (defined as earnings before interest, amortization, net unrealized gains and losses on derivative financial instruments, other (income) expenses, and income taxes) and Adjusted EBITA (EBITA before non-recurring expenses such as acquisition transaction and transition costs) to measure its financial performance. EBITA and Adjusted EBITA are not recognized measures under IFRS; however, management believes that EBITA and Adjusted EBITA are useful supplemental measures to net earnings as these measures provide readers with an indication of earnings available for investment prior to debt service, capital expenditures, and income taxes, as well as provide an indication of recurring earnings compared to prior periods.

The Company calculates EBITA and Adjusted EBITA as follows.

For the three months and years ended March 31, (in \$000)	Three Months		Year	
	2019	2018	2019	2018
Net earnings (loss)	\$ 84	\$ (1,691)	\$ 21,958	\$ 30,117
Add: Interest	1,055	1,749	6,872	5,345
Provision for income taxes	234	1,411	8,533	10,937
Amortization of plant and equipment used in production	2,091	1,782	7,749	6,891
Amortization of equipment and intangibles used in selling and administration	1,253	1,826	5,021	4,812
Net unrealized loss (gain) on derivative financial instruments	1,168	(833)	1,679	(1,400)
Other expenses (income)	669	35	1,063	(3,842)
EBITA	\$ 6,554	\$ 4,279	\$ 52,875	\$ 52,860
Fair value adjustment for acquired inventory sold during the period	305	1,098	5,483	2,972
Acquisition transaction and transition costs	(311)	363	(71)	1,393
Adjusted EBITA	\$ 6,548	\$ 5,740	\$ 58,287	\$ 57,225

Readers are cautioned that EBITA and Adjusted EBITA should not be construed as an alternative to net earnings determined in accordance with IFRS as an indicator of the Company's performance or to cash flows from operating, investing, and financing activities as a measure of liquidity and cash flows.

The Company also utilizes gross margin (defined as sales less cost of goods sold, excluding amortization) as calculated below.

For the three months and years ended March 31, (in \$000)	Three Months		Year	
	2019	2018	2019	2018
Sales	\$ 79,780	\$ 79,817	\$ 381,796	\$ 363,897
Less: Cost of goods sold, excluding amortization	48,470	47,006	222,788	213,572
Gross margin	\$ 31,310	\$ 32,811	\$ 159,008	\$ 150,325
Gross margin (% of sales)	39.2%	41.1%	41.6%	41.3%

The Company calculates Adjusted earnings and Adjusted earnings per share as follows.

For the three months and years ended March 31, (in \$000)	Three Months		Year	
	2019	2018	2019	2018
Net earnings (loss)	\$ 84	\$ (1,691)	\$ 21,958	\$ 30,117
Net unrealized loss (gain) on derivative financial instruments	1,168	(833)	1,679	(1,400)
Other expenses (income)	669	35	1,063	(3,842)
Fair value adjustment for acquired inventory sold during the period	305	1,098	5,483	2,972
Acquisition transaction and transition costs	(311)	363	(71)	1,393
Income tax effect of the above	(438)	124	(704)	63
Adjusted earnings (loss)	\$ 1,477	\$ (904)	\$ 29,408	\$ 29,303
Adjusted earnings (loss) per share – Class A	\$0.03	\$(0.02)	\$0.68	\$0.69
Adjusted earnings (loss) per share – Class B	\$0.03	\$(0.02)	\$0.59	\$0.60

The Company's method of calculating EBITA, Adjusted EBITA, gross margin, Adjusted earnings, and Adjusted earnings per share may differ from the methods used by other companies and accordingly, may not be comparable to the corresponding measures used by other companies.

Transactions with Related Parties

The Company is controlled by Peller Family Enterprises Inc. (formerly, Jalger Limited), which owns 60.9% of the Company's Class B voting shares. No individual has sole voting power or control in respect of the shares of the Company owned by Peller Family Enterprises Inc.

The compensation expense recorded for directors and members of the Executive Management Team of the Company is shown below:

For the years ended March 31 (in \$000)	2019	2018
Compensation and short-term benefits	\$ 4,336	\$ 3,848
Post-employment benefits	295	296
Stock based compensation expense	1,097	1,422
	\$ 5,728	\$ 5,566

The compensation and short-term benefits expense consist of amounts that will primarily be settled within twelve months.

Financial Statements and Accounting Policies

The Company's consolidated financial statements have been prepared in accordance with IFRS, as issued by the International Accounting Standards Board ("IASB").

Critical Accounting Estimates

The preparation of consolidated financial statements in accordance with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the dates of the consolidated financial statements, the reported amounts of revenues and expenses during the reporting periods and the extent of and the reported amounts in disclosures. Actual results may vary from current estimates. These estimates are reviewed periodically and, as adjustments become necessary, they are recorded in the period in which they change. Specific areas of uncertainty include but are not limited to:

Impairment of goodwill and indefinite life intangible assets

Testing goodwill for impairment at least annually involves estimating the recoverable amount of the cash generating units (CGUs) to which goodwill is allocated. This requires making assumptions about future cash flows, growth rates and discount rates. Testing indefinite life intangible assets for impairment at least annually involves estimating the fair value using the relief of royalty method. This requires making assumptions about royalty rates, growth rates and discount rates. These assumptions are inherently uncertain and as such, actual amounts may vary from these assumptions and cause significant adjustments. Management has concluded that a 10% change in any key assumption in the impairment tests would not result in an impairment of goodwill or indefinite life intangible assets as at March 31, 2019 and 2018.

Post-employment benefits

Measuring the liability for post-employment benefits requires assumptions for the discount rates, increases in compensation, increases in medical costs and the timing of the payment of benefits. Actual amounts may vary from these assumptions and cause significant adjustments.

Fair value of grapes at the point of harvest

Where possible, the fair value of grapes at the point of harvest is determined by reference to local market prices for grapes of a similar quality and same varietal. For grapes for which local market prices are not readily available, the average price of similar grapes is used. Actual amounts may vary from these assumptions and cause significant adjustments.

Recently Adopted Accounting Policies

The IASB issued an amended IFRS 9, Financial Instruments - Classification and Measurement of Financial Assets and Financial Liabilities. IFRS 9 replaces IAS 39, Financial Instruments - Recognition and Measurement. In addition, IFRS 7, Financial Instruments - Disclosures is amended to include additional disclosure requirements on transition to IFRS 9. The amendments were effective for annual periods beginning on or after January 1, 2018. The standard uses a single approach based on how an entity manages its financial instruments to determine whether a financial asset is measured at amortized cost or fair value and requires a single impairment method to be used. The standard requires that for financial liabilities measured at fair value, any changes in an entity's own credit risk are generally to be presented in other comprehensive income (loss) instead of net earnings. A new hedge accounting model is included in the standard, as well as increased disclosure requirements about risk management activities for entities that apply hedge accounting. The new requirements were adopted effective April 1, 2018, using the modified retrospective method. The adoption of these amendments did not have a significant impact on the consolidated financial statements.

The IASB issued IFRS 15, Revenue from Contracts with Customers, which supersedes IAS 18, Revenue, and IAS 11, Construction Contracts. The Company adopted the requirements of IFRS 15 on April 1, 2018, using the modified retrospective method as permitted by IFRS 15. The adoption of IFRS 15 did not result in any adjustments or in any change in the recognition of revenues compared to prior periods and therefore, there was no adjustment to opening retained earnings

Recently Issued Accounting Pronouncements

The IASB issued IFRS 16, Leases, which will replace IAS 17, Leases and Related Interpretations. The new standard will be effective for fiscal years beginning on or after January 1, 2019, with early adoption permitted provided the Company has adopted IFRS 15, Revenue from Contracts with Customers. The new standard requires lessees to recognize a lease liability reflecting future lease payments and a "right-of-use asset" for virtually all lease contracts, and record it on the statement of financial position, except with respect to lease contracts that meet limited exception criteria. Given that the Company has significant contractual obligations in the form of operating leases under IAS 17, there will be a material increase to both assets and liabilities on adoption of IFRS 16, and material changes to the timing of recognition of expenses associated with the lease arrangements. The Company expects to use the modified retrospective method on adoption and currently expects to apply the practical expedients relating to recognition exemptions for short-term leases and low-value items as described under IFRS 16. The Company is finalizing the impact of the amendment on the consolidated financial statements and will adopt the new standard effective April 1, 2019.

IAS 19, Employee Benefits has been amended to modify the guidance in connection with defined benefit plans and accounting for plan amendments, settlements, or curtailments. The Amendments are effective for annual periods beginning on or after January 1, 2019. The Company has not yet assessed the impact of the amendments on the consolidated financial statements.

IFRS 9, Financial Instruments has been amended to enable companies to measure at amortized cost some prepayable financial assets with negative compensation. The amendment to IFRS 9 also clarifies how to account for the modification of a financial liability. Most modifications of financial liabilities will result in immediate recognition of a gain or loss. The amendment is effective for annual periods beginning on or after January 1, 2019. The Company has not yet assessed the impact of the amendment on the consolidated financial statements.

IFRIC Interpretation 23, Uncertainty over Income Tax Treatments, has been issued to clarify how to apply the recognition and measurement requirements in IAS 12, Income Taxes, when there is uncertainty over income tax treatments. Application of the standard is mandatory for annual reporting periods beginning on or after January 1, 2019. The Company has not yet assessed the impact of the amendment on the consolidated financial statements.

IAS 1, Presentation of Financial Statements and IAS 8, Accounting Policies, Changes in Accounting Estimates and Errors have been amended to use a consistent definition of materiality throughout all accounting standards, clarify the explanation of the definition of material and incorporate some of the guidance in IAS 1 about immaterial information. The amendments are effective for annual periods beginning on or after January 1, 2020. The Company has not yet assessed the impact of the amendment on the consolidated financial statements.

IFRS 3, Business Combinations has been amended to improve the definition of a business. The amendments will help companies determine whether an acquisition made is of a business or a group of assets. To be considered a business, an acquisition would have to include an input and a substantive process that together significantly contribute to the ability to create outputs. The amendments are effective for annual periods beginning on or after January 1, 2020. The Company has not yet assessed the impact of the amendment on the consolidated financial statements.

Evaluation of Disclosure Controls and Procedures and Internal Control over Financial Reporting

Disclosure controls and procedures are designed to provide reasonable assurance that all relevant information required to be disclosed by the Company in reports filed with or submitted to various securities regulators are recorded, processed, summarized and reported within the time periods specified. This information is gathered and reported to the Company's management, including the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") on a timely basis so that decisions can be made regarding the Company disclosures to the public.

The Company's management, under the supervision of, and with the participation of the CEO and CFO, have designed and maintained the Company's disclosure controls and procedures as required in Canada by "National Instrument 52-109 – Certification of Disclosure in Issuers' Annual and Interim Filings". As at June 12, 2019, the CEO and CFO of the Company have evaluated the effectiveness of the disclosure controls and procedures. Based on these evaluations, the CEO and CFO have concluded that the controls and procedures were operating effectively.

Internal Controls Over Financial Reporting

Internal controls over financial reporting are procedures designed to provide reasonable assurance that transactions are properly authorized, assets are safeguarded against unauthorized or improper use, and transactions are properly recorded and reported. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance with respect to reliability of financial reporting and financial statement presentation.

Designing, establishing and maintain adequate internal controls over financial reporting is the responsibility of management. Internal controls over financial reporting is a process designed by, or under the supervision of senior management and effected by the Board of Directors to provide reasonable assurance regarding the reliability of financial reporting and preparation of the Company's financial statements in accordance with IFRS.

For the year ended March 31, 2019, there have been no material changes in the Company's internal controls over financial reporting or changes to disclosure controls and procedures that materially affected or were likely to affect, the Company's internal control systems. As at June 12, 2019, the CEO and CFO of the Company have evaluated the effectiveness of the Company's internal controls over financial reporting. Based on these evaluations, the CEO and CFO have concluded that the controls and procedures were operating effectively.